



# Consolidated financial statements as at 31 March 2019 and group management report

## **TRANSLATION - AUDITOR'S REPORT**

HIL International GmbH  
Düsseldorf

KPMG AG Wirtschaftsprüfungsgesellschaft

# HIL International GmbH, Düsseldorf

## Consolidated balance sheet as at 31 March 2019

### Assets

	31.3.2019		31.12.2018	
	KEUR	KEUR	KEUR	KEUR
<b>A. Fixed assets</b>				
<b>I. Intangible assets</b>				
1. Concessions, industrial property rights and similar rights and assets as well as licenses to such rights and assets acquired for a consideration	9,184		9,437	
2. Goodwill	14,970	24,154	15,367	24,804
<b>II. Property, plant and equipment</b>				
1. Land, leasehold rights and buildings, including buildings on third-party land	23,716		23,830	
2. Technical equipment and machinery	17,249		17,834	
3. Other equipment, operating and office equipment	1,857		1,938	
4. Advance payments and construction in progress	991	43,813	489	44,091
<b>III. Financial assets</b>				
1. Shares in affiliated companies	100		100	
2. Other loans	0	100	13	113
		<b>68,067</b>		<b>69,008</b>
<b>B. Current assets</b>				
<b>I. Inventories</b>				
1. Raw materials and supplies	18,146		20,691	
2. Work in progress	5,348		4,012	
3. Finished goods and merchandise	11,309	34,803	11,754	36,457
<b>II. Receivables and other assets</b>				
1. Trade receivables	2,948		711	
2. Receivables from other long-term investees and investors	150		84	
3. Other assets	8,983	12,081	6,129	6,924
<b>III. Cash and cash equivalents</b>		7,258		6,389
		<b>54,142</b>		<b>49,770</b>
<b>C. Prepaid expenses</b>		85		1
		<b>122,294</b>		<b>118,779</b>

Equity and liabilities

	31.3.2019		31.12.2018	
	KEUR	KEUR	KEUR	KEUR
<b>A. Equity</b>				
I. Subscribed capital		34,025		25
II. Capital Reserve		0		34,000
III. Loss carried forward		-1,594		0
IV. Group net profit/loss for the year		835		-1,594
		<b>33,266</b>		<b>32,431</b>
<b>B. Provisions</b>				
1. Provisions for pensions and similar obligations	2,400		2,339	
2. Tax provisions	1,635		1,572	
3. Other provisions	5,900	<b>9,935</b>	6,472	<b>10,383</b>
<b>C. Liabilities</b>				
1. Liabilities to banks	36,276		36,343	
2. Trade payables	10,447		8,051	
3. Liabilities to affiliated companies	20,625		20,378	
4. Other liabilities	2,656	<b>70,004</b>	1,922	<b>66,694</b>
<b>D. Deferred tax liabilities</b>		<b>9,089</b>		<b>9,271</b>
		<b>122,294</b>		<b>118,779</b>

# HIL International GmbH, Düsseldorf

## Consolidated income statement for the short financial year from 1 January 2019 to 31 March 2019

	1.1.-31.3.2019		27.8.-31.12.2018	
	KEUR	KEUR		KEUR
1. Revenue		39,717		48,434
2. Increase or decrease in finished goods and work in process		891		-1,471
3. Other own work capitalised		20		56
4. Other operating income		335		285
5. Cost of materials				
a) Cost of raw materials, supplies purchased goods	23,892		25,962	
b) Cost of purchased services	0	23,892	0	25,962
6. Personnel expenses				
a) Wages and salaries	5,941		7,151	
b) Social security, pension and other benefits	1,304	7,245	1,584	8,735
7. Amortisation of intangible assets and depreciation of property, plant and equipment		1,992		2,555
8. Other operating expenses		6,559		9,027
9. Other interest and similar income		14		0
10. Interest and similar expenses		494		1,281
11. Income taxes		-70		486
<b>12. Result after taxes</b>		<b>865</b>		<b>-742</b>
13. Other taxes		30		852
<b>14. Net profit/net loss for the year</b>		<b>835</b>		<b>-1,594</b>



# HIL International GmbH, Düsseldorf

## Consolidated statement of cash flows for the short financial year from 1 January to 31 March 2019

	1.1.- 31.3.2019	27.8.- 31.12.2018
	TEUR	TEUR
Consolidated net profit for the year	835	-1,594
Amortisation and depreciation of fixed assets (+)	1,992	2,555
Increase (+) /decrease (-) in provisions	-448	-1,947
Other non-cash expense of the short financial year	0	1,955
Increase (-) / decrease (+) in inventories, trade receivables and other assets not attributable to investing or financing activities	-3,586	3,918
Increase (+) / decrease (-) in trade payables and other liabilities not related to investing or financing activities	3,194	-2,678
Gain (-) /loss (+) on the disposal of fixed assets	2	9
Interest expense (+) /income (-)	480	1,281
Income tax expense (+)	-70	486
Income taxes paid (-)	70	-486
<b>Cash flows from operating activities</b>	<b>2,469</b>	<b>3,499</b>
Proceeds (+) from sale of property, plant and equipment	0	69
Payments (-) for investments in property, plant and equipment	-1,005	-1,165
Acquisition (-) of intangible assets	-48	-44
Interest received (+)	14	0
<b>Cash flows from investing activities</b>	<b>-1,039</b>	<b>-1,140</b>
Repayment (-) of bonds and borrowings	-67	-1,169
Interest paid (-)	-494	-1,281
<b>Cash flows from financing activities</b>	<b>-561</b>	<b>-2,450</b>
<b>Net increase/decrease in cash and cash equivalents</b>	<b>869</b>	<b>-91</b>
Cash and cash equivalents at beginning of period (+)	6,389	6,480
<b>Cash and cash equivalents at the end of the period</b>	<b>7,258</b>	<b>6,389</b>

# HIL International GmbH, Düsseldorf

## Consolidated statement of changes in equity for the short financial year from 1 January to 31 March 2019

	Subscribed capital	Capital reserve	Consolidated retained earnings/ accumulated deficit	Consolidated equity
	KEUR	KEUR	KEUR	KEUR
Balance at 1 January 2019	25	34,000	-1,594	32,431
Consolidated net income for the year	0	0	835	835
Capital increase/decrease	34,000	-34,000	0	0
<b>Balance at 31 March 2019</b>	<b>34,025</b>	<b>0</b>	<b>-759</b>	<b>33,266</b>

## **HIL International GmbH, Düsseldorf**

### **Notes to the consolidated financial statements for the short financial year from 1 January to 31 March 2019**

#### **A. General Information**

The Group's parent company is HIL International GmbH, Düsseldorf, which is registered with the Commercial Register of the Düsseldorf District Court under commercial register file number 83991.

The financial year was changed to be in line with that of the shareholder so that Q1 2019 represents a short financial year and the new financial year begins on 1 April 2019. In contrast to the past, the financial year in the future will be from 1 April to 31 March of the following year. Following the short financial year from August 27 to December 31, 2018, which was caused by initial consolidation, another short financial year from January 1 to March 31, 2019 follows. The year under review can only be compared to the prior-year period to a limited extent.

The consolidated financial statements were prepared in accordance with Sections 290 et seqq. HGB.

The accounting policies upon which the consolidated financial statements as at 31 March 2019 are based comply with the provisions of the German Commercial Code.

The consolidated income statement was prepared using the nature of expense method pursuant to Section 275 (2) HGB.

Parador GmbH and Parador Holding GmbH, which as subsidiaries are included in these consolidated financial statements, make use of the exemption provisions provided under Section 264 (3) HGB, under which they waive the audit and publication of their separate financial statements.

#### **B. General accounting and consolidation policies**

##### ***Scope of consolidation***

Besides the parent company, the following subsidiaries are included in the consolidated financial statements within the scope of full consolidation:

Name	Registered office	Equity interest
Parador Holding GmbH	Coesfeld, Germany	100%
Parador GmbH	Coesfeld, Germany	100%
Parador Parkettwerke GmbH	Güssing, Austria	100%

Besides the aforementioned entities, Parador GmbH has a 50% investment in Parador (Shanghai) Trading Co. Ltd., which has its registered office in Shanghai, China. Since this company is only of minor importance in relation to the Group's assets, liabilities, financial position and financial performance, it is not included in the consolidated financial statements pursuant to Section 296 (2) HGB.

### ***Consolidation policies***

Full consolidation was carried out pursuant to Sections 300 to 307 HGB.

Capital consolidation as at 27 August 2018 was performed in accordance with Section 301 HGB in that the cost of the shares in the subsidiaries included in the consolidated financial statements were offset by the amount of equity attributable to these shares as well as the "special item from investment subsidies". Pursuant to Section 301 (1) sentence 2 HGB, equity is recognised at the amount of the fair value of assets, liabilities and deferred items to be included in the consolidated financial statements on 1 September 2018. Provisions were measured pursuant to Section 253 (1) sentence 2 and 3 (2) HGB and deferred tax pursuant to Section 274 (2) HGB.

Hidden reserves and charges were identified in fixed assets in the course of first-time consolidation as at 27 August 2018. After offsetting the remaining difference between the resulting proportionate equity and the investment book value, goodwill was disclosed in accordance with Section 301 (1) HGB and is subject to scheduled depreciation over ten years in accordance with § 253 (3) sentence 3 HGB.

Receivables and liabilities between the Company and the consolidated group were offset against each other pursuant to Section 303 HGB (elimination of IC payables and receivables).

Intercompany revenue as well as expenses and income between the companies of the consolidated entities were offset against each other pursuant to Section 305 HGB (consolidation of income and expenses).

Interim profits were eliminated pursuant to Section 304 (1) HGB.

Deferred tax assets have been recognised through profit or loss pursuant to Section 306 (1) HGB at the average Group's tax rate of 30%, to the extent that these differences presumably offset each other in later financial years. The temporary differences relate mainly to inventories.

Deferred tax liabilities were recognised for the difference between the book values of the single entities and the group value (fair values) as at 31 March 2019 on consolidation measures affecting income pursuant to Section 306 (1) HGB. These were recognised using the average tax rate of 31.6% on the difference for Parador GmbH, Germany, and 25% on the difference for Parador Parkettwerke, Austria.

Deferred tax assets and liabilities are shown net.



### ***Accounting policies***

The financial statements of the aforementioned companies included in the consolidated financial statements as at 31 March 2019 were prepared using uniform accounting policies under German commercial law.

The cost of fixed assets with a limited life are depreciated or amortised using the straight-line method. The depreciation/amortisation amounts are determined according to the estimated useful life of the respective asset in compliance with tax depreciation tables. Assets are depreciated pro rata temporis in the year of their acquisition. Moveable assets purchased second hand are subject to accelerated depreciation.

The intangible assets mainly include goodwill, the brand and patents. Pursuant to Section 253 (3) HGB, goodwill and the brand are amortised over 10 years; patents are written down over their actual useful lives.

Inventory is recorded at the lower of cost or fair value as at the balance sheet date. Inventory allowances are recorded on the basis of the following expected time to sell: 0%; >1-2 years: 10%; >2-3 years: 50%; >3 years: 100%. The cost includes direct costs as well as factory and material overheads, including depreciation. Interest on borrowings is not included in cost. Permitted simplified valuation methods are applied in the case of raw materials and supplies.

Receivables and other assets are measured at their nominal value taking into account the lower of cost or market principle. All discernible individual risks and the general credit risk were taken into account by recognising appropriate impairment losses.

In order to hedge against the price risks of foreign receivables, a forward transaction of AED 2,380,550 was concluded on 8 February 2019 at an exchange rate of AED 4.2660/1 EUR and a runtime option from 4 March – 31 July 2019. This led to a market value of EUR 12,678 at the expense of our Company as at 31 March 2019.

Cash and cash equivalents include both cash on hand and bank balances and are carried at nominal value.

Prepaid expenses are expenses prior to the balance sheet date if they represent expenses for a specific period after this date.

Subscribed capital is recognised at the nominal amount.

Pension provisions are determined according to the projected unit credit method (PUCM) using Klaus Heubeck's 2018 G mortality tables. Pursuant to the German Ordinance on the Discounting of Provisions [RückAbzinsV] and using the simplification rule found in Section 253 (2) sentence 2 HGB, as well as assuming a remaining period of 15 years, the discount rate equalled

3.07% p.a. as at 31 March 2019. Where indicated, expected pension growth of 1.75% was used as a basis for the calculation.

The tax provisions are recognised in the anticipated settlement amount.

Other provisions take account of all identifiable risks from pending transactions and contingent liabilities and are stated at the settlement amount deemed necessary according to prudent commercial judgement. All short-term provisions are not discounted.

The general warranty provisions are calculated as a percentage of the revenue generated from sales covered by warranties. The percentage rate used here is based on past operating experience.

Other provisions take into account all identifiable risks from pending transactions and contingent liabilities. Provisions with a term of less than one year are not discounted.

Liabilities are recognised at their settlement amounts.

## **C. Notes on the consolidated financial statements**

### **Fixed assets**

The breakdown of the amount of and movement in fixed assets is presented in the consolidated statement of movements in fixed assets (appendix to the notes).

### **Receivables and other assets**

Both trade receivables as well as other assets only contain items with a remaining term of up to one year. Other assets include a factoring line not utilised in the amount of EUR 3 million.

### **Subscribed capital**

The statutory capital of HIL International GmbH in the amount of KEUR 25 was increased by shareholder resolution dated 23 August 2018 by KEUR 34.000 to KEUR 34.025 by issuing 34.000 shares with nominal value of EUR 1 each. The registration in the trade registry was made on 29 January 2019.

### **Pension provisions**

Please refer to the comments in Section B for information on the accounting and valuation principles.

Various pension obligations are covered by reinsurance policies, which are pledged as security to the beneficiary. Pursuant to Section 246 (2) sentence 2 HGB, such assets (plan assets) whose fair value corresponds to the cost of KEUR 220 are offset against the corresponding

pension obligations (KEUR 2,004). Interest expenses include expenses from the compounding of pension obligations (KEUR 67).

The difference pursuant to Section 253 (6) sentence 1 HGB amounted to KEUR 196 as at the balance sheet date.

### Provisions

Other provisions as at 31 March 2019 included in particular provisions for warranty claims of KEUR 1,112, provisions for bonuses and target-achievement awards of KEUR 1,420, as well as provisions for other employee benefits of KEUR 1,523.

### Liabilities

Liabilities in the balance sheet as at 31 March 2019 can be broken down as follows in regard to their remaining terms pursuant to Section 268 (5) HGB and Section 314 (1) HGB:

Liabilities	Up to 1 year KEUR	> 1 to 5	More than 5	Total KEUR
		years KEUR	years KEUR	
To banks	7,306	12,830	16,140	36,276
From trade payables	10,447	0	0	10,447
To shareholders	625	0	20,000	20,625
Other liabilities	2,656	0	0	2,656
– thereof for taxes	780	0	0	780
- thereof for social security:	126	0	0	126
<b>Total</b>	<b>21,034</b>	<b>12,830</b>	<b>36,140</b>	<b>70,004</b>

Liabilities in the balance sheet as at 31 December 2018 can be broken down as follows in regards to their remaining terms pursuant to Section 268 (5) HGB and Section 314 (1) HGB:

<b>Liabilities</b>	<b>Up to 1 year KEUR</b>	<b>&gt; 1 to 5 years KEUR</b>	<b>More than 5 years KEUR</b>	<b>Total KEUR</b>
To banks	7,290	13,160	15,893	36,343
From trade payables	8,051	0	0	8,051
To affiliated companies				
- thereof to shareholders:	378	0	20.000	20,378
Other liabilities	1,922	0	0	1,922
- thereof for taxes:	548	0	0	548
- thereof for social security:	98	0	0	98
<b>Total</b>	<b>17,641</b>	<b>13,160</b>	<b>35,893</b>	<b>66,694</b>

Liabilities to banks are collateralised by land charges in Coesfeld, Germany and Güssing, Austria, as well by pledging moveable assets, all current assets, patents and trademarks.

## D. Explanatory notes to the income statement

### Revenue

Revenue solely consists of the sale of floor products and is broken down as follows for the short financial year 2019:

	KEUR
Germany	19,183
International	20,534
Total	39,717

### Other operating income

Other operating income in the reporting year did not include any income relating to prior periods. This item includes KEUR 48 (prior year KEUR 56) in foreign currency translation gains.

### Other operating expenses

Other operating expenses in the reporting year did not include any significant expenses from prior periods. This item includes foreign currency translation expenses of KEUR 41 (prior year KEUR 67). Interest and similar expenses amount to KEUR 494 (prior year KEUR 1,281), thereof KEUR 247 (prior year KEUR 364) to affiliated companies/shareholders.

### Deferred taxes

Deferred tax liabilities as of 31 March 2019 were offset against deferred tax assets and equal KEUR 9,089.

	As of 01.01.2019 KEUR	Changes KEUR	As of 31.03.2019 KEUR
Deferred tax assets	532	45	577
Deferred tax liabilities	-9.803	138	-9.665

Deferred tax liabilities are fully due to the difference between the book values of the single entities and the fair values of the recognised group values. These were recognised using the average tax rate of 31.6% on the difference for Parador GmbH, Germany, and 25% on the difference for Parador Parkettwerke, Austria.

Deferred tax assets are attributable especially to the difference between the figures for commercial and tax purposes reported by the single entities Parador GmbH, Parador Parkettwerke GmbH and Parador Holding GmbH and to consolidation measures as part of drawing up the consolidated financial statements.

## E. Explanatory notes on the statement of cash flows

Cash and cash equivalents consist of cash on hand and bank balances and amount to KEUR 7,258.

## F. Other disclosures

### Other financial obligations

Other financial commitments from rental and leasing contracts are as follows:

Commitments	Up to 1 year	> 1 to 5 years	More than 5 years	Total
	KEUR	KEUR	KEUR	KEUR
Rent	205	293	0	498
Leasing	244	344	0	588
<b>Total</b>	<b>449</b>	<b>637</b>	<b>0</b>	<b>1,086</b>

Real and disclosed factoring of customer accounts receivable is carried out for the purpose of working capital financing. As of balance sheet date KEUR 16,664 were sold to a factoring company. Factoring leads to an early inflow of liquidity. Without factoring, the Group would have increased short-term financial requirements.

### Managing Directors

The following persons were appointed as Managing Directors of the Company:

- Dhirup Roy Choudhary (Electrical & Electronics Engineer)
- Dr Stephan Degmair (Lawyer)
- Dr Bettina Wawretschek (Lawyer)
- Dr Arvind Sahay (University Lecturer) (since 11 April 2019)

The managing directors did not receive any remuneration for their management activities.

### Personnel

The average number of employees in the Group equalled 483, of which 205 were salaried staff and 278 wage earners.

### Group affiliation

HIL International GmbH is a wholly owned subsidiary of HIL Ltd., Hyderabad, India, listed on the "BSE Limited" and "National Stock Exchange of India". The company is included in the



consolidated financial statements of HIL Ltd. Hyderabad/India, which prepares consolidated financial statements for the largest and smallest group of companies. The consolidated financial statements are published on <https://hil.in/>.

### **Audit fee**

The auditors' fee pursuant to Section 314 (1) No. 9 HGB for the short financial year 2019 amounts to KEUR 44.5 and relates entirely to audit services.

### **Supplementary report**

No events of particular significance for the net assets, financial position and results of operations of our company occurred after the balance sheet date. The net income for the short fiscal year 2019 amounts to KEUR 835 and will be carried forward at the proposal of the shareholder.

Düsseldorf, 24 June 2019

HIL International GmbH



Dhirup Roy Choudhary  
Managing Director



Dr Stephan Degmair  
Managing Director



Dr Bettina Wawretschek  
Managing Director

Dr Arvind Sahay  
Managing Director

# HIL International GmbH, Düsseldorf

## Development of consolidated fixed assets in the short financial year from 1 January to 31 March 2019

	Gross book values				31/3/2019
	1/1/2019	Additions	Disposals	Re- classifications	
	KEUR	KEUR	KEUR	KEUR	KEUR
<b>I. Intangible assets</b>					
1. Concessions, industrial property rights and similar rights and assets as well as licenses to such rights and assets acquired for a consideration	9,831	48	0	0	9,879
2. Goodwill	15,897	0	0	0	15,897
	<b>25,728</b>	<b>48</b>	<b>0</b>	<b>0</b>	<b>25,776</b>
<b>II. Property, plant and equipment</b>					
1. Land, leasehold rights and buildings, including buildings on third-party land	24,124	15	0	60	24,199
2. Technical equipment and machinery	18,757	169	2	63	18,987
3. Other equipment, operating and office equipment	2,101	197	2	0	2,296
4. Advance payments and construction in progress	489	625	0	-123	991
	<b>45,471</b>	<b>1,006</b>	<b>4</b>	<b>0</b>	<b>46,473</b>
<b>III. Financial assets</b>					
1. Shares in affiliated companies	100	0	0	0	100
2. Other loans	13	0	13	0	0
	<b>113</b>	<b>0</b>	<b>13</b>	<b>0</b>	<b>100</b>
	<b>71,312</b>	<b>1,054</b>	<b>17</b>	<b>0</b>	<b>72,349</b>

Accumulated depreciation				Net book values	
1/1/2019	Additions	Disposals	31/3/2019	31/3/2019	31/12/2018
KEUR	KEUR	KEUR	KEUR	KEUR	KEUR
394	301	0	695	9,184	9,437
530	397	0	927	14,970	15,367
<b>924</b>	<b>698</b>	<b>0</b>	<b>1,622</b>	<b>24,154</b>	<b>24,804</b>
294	189	0	483	23,716	23,830
923	815	0	1,738	17,249	17,834
163	278	2	439	1,857	1,938
0	0	0	0	991	489
<b>1,380</b>	<b>1,282</b>	<b>2</b>	<b>2,660</b>	<b>43,813</b>	<b>44,091</b>
0	0	0	0	100	100
0	0	0	0	0	13
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>113</b>
<b>2,304</b>	<b>1,980</b>	<b>2</b>	<b>4,282</b>	<b>68,067</b>	<b>69,008</b>

# PARADOR

## HIL International GmbH, Düsseldorf

### Group management report for the short financial year from 1 January to 31 March 2019

#### I. Principles of the Group

HIL International GmbH is a large-sized German corporation which, together with its subsidiaries, forms a group of companies and consists of three operating companies (Parador GmbH, Parador Parkettwerke GmbH, Parador Shanghai Trading Ltd. Co. [established in August 2018]) and Parador Holding GmbH, as well. As at 27 August 2018, the operating companies were majority owned by NORD Holding Unternehmensbeteiligungs GmbH, which is based in Hanover, and a minority interest was held by management. Effective 27 August 2018 and as part of a share deal, 100% of the shares were sold to HIL International GmbH, which is based in Düsseldorf. This Company is a wholly owned subsidiary of HIL Ltd., which is based in Hyderabad, India.

The financial year has been changed to be in line with that of the shareholder so that Q1 2019 represents a short financial year and the new financial year begins on 1 April 2019. In contrast to the past, the financial year in the future will be from 1 April to 31 March of the following year. Following the short financial year from August 27 to December 31, 2018, which was caused by initial consolidation, another short financial year from January 1 to March 31, 2019 follows. The year under review can only be compared to the prior-year period to a limited extent.

Parador manufactures and sells high-quality floor, wall and ceiling products for interior design. The products are manufactured at two locations. One location is in Germany (Coesfeld) and focuses in particular on laminate floors, vinyl floors and modular floors on a polyethylene and polyurethane basis, as well as on skirtings and wall and ceiling panels. The second location is in Austria (Güssing), where there is a plant for manufacturing prefabricated parquet. Parador is a leading international brand for floor and wall designs. Parador Shanghai Trading Ltd. Co. is an equally owned joint venture, which was established in August 2018 to strategically develop the Chinese market and which is based in Shanghai, China.

# PARADOR

Of the Parador products sold in this short financial year (in terms of share of revenue), 48.3% was attributable to Germany, 43.8% to the rest of Europe and 7.9% to overseas markets. This means we were able to further significantly increase our sales performance. Driven by the ongoing favourable situation in Germany's and Europe's construction industry, revenue developed satisfactorily.

Sales intermediaries include specialist retailers, suitable large-scale providers (DIY markets), online retail and increasingly 2-tier speciality-store-oriented sales systems in Europe as well as overseas importers. In terms of sales volume, the total market was virtually stagnant in the reporting period. The overall market picked up somewhat compared to 2018 and, thus, remains – given the ongoing favourable market environment – a growth area within the context of Parador's business model. The overall walls/ceiling market has been steadily declining over the past few years. In 2019, laminate flooring also recorded a slight overall downward trend in terms of volume, whereas the parquet business recorded an upward trend due to project business. However, there are considerable differences in the development of sales according to country and region. Especially modular floor products continue to enjoy dynamic growth. However, the growth of LVT products (i.e. PVC-based products) has slowed significantly. Combined with the simultaneous rise in revenue, we were able to maintain our total margin despite increased logistics costs.

Parador's headquarters and Trendcenter are located in Coesfeld. This is where the current Parador brand collection is regularly presented on our 3,000 sqm showroom. The Trendcenter was extensively upgraded in late 2017 with a view to the new assortments, a new point-of-sale presence as well as additional e-commerce support offered for retail in order to implement the concepts in 2018 and further until 2020.

## **II. Economic report**

### **1. Macroeconomic environment and business performance**

Ongoing pressure on margins and changes in the demand structure for individual product groups, as well as the increasing change in sales access through digitalisation, are necessitating a corresponding adjustment to the business models in the industry. The industry can be roughly broken down between cost-oriented and market-oriented competitors. In this regard, Parador's business model clearly focuses on brand and sales policies, which target the premium segment through market alignment in the customer portfolio. We were able to successfully further push transformation of the business model at

# PARADOR

the start of 2019 by expanding our retail business in defined European countries as well as by further shoring up our distribution infrastructure, especially in China by establishing a local sales company there. Simultaneously, we were able to secure or even in some cases slightly expand business in our core sales channels. This enabled Parador to once again achieve sound growth in the reporting year. This meant we once more reported growth in regions that were difficult in the past, such as in England, Eastern Europe and Scandinavia. Our business strategy, which focuses on greater flexibility in production and logistics, on service, online competence and a broad-based, state-of-the-art product portfolio, is increasingly gaining traction.

Due to its brand and its strong product focus coupled with complementary fulfilment services, Parador has been able to move forward, month for month over the year. Overall, this alignment has enabled the Company to become more and more financially robust and, thus, less susceptible to potential economic fluctuations.

Overall business performance was robust in the short financial year. Largely driven by profitable revenue growth, we were able to maintain earnings at budget level.

The key financial performance indicators by which we manage our Group are revenue and earnings before interest, taxes, depreciation and amortization (EBITDA).

## **2. Company's position**

### **2.1 Assets and liabilities**

The main intangible assets include the goodwill resulting from the initial consolidation and the "Parador" brand. Amortisation of intangible assets and depreciation of property, plant and equipment recognised in the short financial year totalled approx. EUR 2 million. Running counter to the depreciation and amortisation recognised in the short financial year 2019 was EUR 1.1 million in capital expenditures, in particular for expanding technical capacity.

Inventories equalled approx. EUR 34.8 million as at the reporting date. Compared to 31 December 2018, this represented a decrease of approx. EUR 1.7 million. We were able to realise our targeted reduction in the stocks of raw materials and supplies of EUR 2.5 million. The stocks of finished products and semi-finished products rose by 0.9 million due to seasonal influences. Growth in the vinyl and modular floor



# PARADOR

segments drove up the stocks of finished goods and semi-finished goods. In addition, there were higher stocks of parquet due to the increasing shift of the parquet business towards project-oriented sales. This necessitated an increase in the stockpiling of semi-finished products and, due to delivery deadlines, also an increase in the stocks of finished products.

The assets of HIL International GmbH equalled approx. EUR 122.3 million as at 31 March 2019. Approx. 46% of these assets are financed by credit and shareholder loans. The equity ratio reported on the balance sheet amounts to 27.2%. When including the shareholder loans, which are equity-like, the economic equity ratio equals 43.6%.

The difference between the book values of the single entities and the fair values of the reported group values was recognized as deferred tax liabilities.

## **2.2 Financial position**

Cash and cash equivalents were always at a comfortable level during the reporting year. Sales are financed through notification/real factoring. Additional overdraft facilities were not used. EUR 3 million of the available factoring facility was not used as at the reporting date.

The increase in working capital between 1 January 2019 and 31 March 2019 largely involved a seasonal increase in receivables and liabilities as well as the deliberate scaling back of inventories.

The Group always repaid its liabilities in good time in order to realise discounts on payment.

## **2.3 Financial performance**

Due to the special situation that this group was formed on 27 August 2018 and that after a short financial year of a approximately four months in the previous year (27 August to 31 December 2018), a further short financial year of three months is applied, the reporting periods are only comparable to a limited extent. For this reason, the current short financial years and budget achievement in particular are explained below.

Compared to the budget period January to March 2019, revenue performance increased by approx. 2 % [EUR +0.84 million] in the short financial year.

# PARADOR

This increase was driven primarily by Europe: EUR 0.41 million [+2.2%]. The growth focus here was on Northern and Southern Europe. Thus, the sales partner strategy adopted since 2016 bore significant fruit in 2018 as well as in the short financial year. Revenue in the home market of Germany exceeded the budget of EUR +2.24 million [12%]. Here, as planned, we were able to raise revenue and margins in the DIY sales channels through our stepped-up online presence. Online business was further expanded. At the same time, we kept revenue in traditional specialist retail stable.

We were able to somewhat hold back the downswing of the "Laminate Floor" product group [-5%] by further relocating the business to Europe and raising average prices. In doing so, profitability of this high-margin product group was further strengthened. Revenue from elastic floors (LVT and modular floors) increased by +9% compared to the budget period, which was pushed significantly by modular floors. Ceilings/walls and accessories rose by +27% compared to the budget period due to actively winning over customers who previously purchased from a now insolvent competitor.

We generated EBIT (position 12 plus positions 10 and 11 of the income statement) of EUR 1.3 million and EBITDA (Position 12 plus 10, 11 and 7 of the income statement) of EUR 3.3 million in the short financial year 2019. Net sales amounted to EUR 39.7 million.

### **3. Personnel**

Compared to 2018, headcount rose by 2 people in the short financial year. An average of 483 people worked in the Group, of which 22% were women (PY: 22%) and a total of 6% worked part-time. The number of wage earners in the short financial year equalled 278 compared to 271 in 2018. In addition, 36 contract staff were used on a yearly average as full-time employees in the industrial segment. Furthermore, on a yearly average, there were 11 industrial trainees and 14 commercial trainees. As at the reporting date (31 March 2019), 7 employees were in an inactive work relationship due to long-term incapacity for work (expiration of sick pay) or parental leave. As at this date, the average age of the employees was 44. In order to counter the effects of demographic change, measures were continued to ensure new recruits, such as raising the training ratio as well as offering partial retirement agreements.

Overall, the position of the company can be evaluated as satisfactory.

## **III. Forecast, opportunity and risk report**

### **1. Opportunity and risk report**

The Group attempts to consistently counter the significant risks related to commodities sourcing and rising commodity prices. Products were relocated within the supplier portfolio in order to realise additional purchasing advantages. Stocks at the Coesfeld site are at a constant level and thus largely ensure the availability of finished products.

Laminate floor sales were down on the market overall and came under further price pressure, especially in German retail due to alternative product categories. The high-value product portfolio and selective marketing of high-margin laminate floors in European target regions meant Parador was able to maintain its profit margins due to higher average prices, despite a rise in the cost of materials.

Parquet floors are increasingly switching from block formats to wideplank formats. Parador was able to report an increase in wideplanks during the course of the year. Overall, it was possible to raise earnings in this product group by increasingly focusing on the high-value property development business. We will continue our strategy of focusing on wideplank formats in the coming years by stepping up the project business, especially overseas.

We were able to ensure the procurement of the necessary raw materials so that there were no bottlenecks.

Price increases were implemented in 2019 as at 1 April 2019, as well as charging logistics costs at a flat rate starting 1 February 2019. This is required due to sharply rising costs, especially as a result of additional toll fees.

Prices for LVT products will be decreased in order to adjust to the prices on the market and, thus, keep up with the market trend.

The regions we focus on have very different risks. The market situation in our core segment of Germany and Austria is favourable due to broad diversification in the sales channels. We will be able to report further growth here in 2019, which will be driven by a healthy construction sector and the measures we have taken in the customer environment. The sales concept implemented in Spain, France and Denmark

# PARADOR

means there is further solid growth potential in these markets. We continue to acquire new customers in Eastern Europe so that we expect additional sound growth here as well. Regardless of this, especially Russia and Ukraine remain volatile markets. An additional sales employee was hired in Norway in early 2019 so that the market potential here can also be better exploited. The overseas segment offers Parador solid growth opportunities in the defined focus markets. Implementation of the joint venture in China in particular provides further profitable growth opportunities. We have started to roll out the Parador brand in India using the new shareholder's existing distribution infrastructure, thus providing us with additional revenue potential.

In order to counter potential risks from tax, competition, patent, anti-trust and environmental regulations and laws, our decisions as well as our business process design are backed up by legal advice and external consultants.

Appropriate insurance has been taken out for potential loss events and liability risks, which ensures that possible financial consequences of risks entered into are kept within limits or excluded entirely. Their scope is constantly monitored and adjusted when necessary.

All products are subject to regular quality tests and examined for harmful substances.

There are sufficient financial resources available to finance current business. Sales are financed through notification factoring.

## **2. Forecast**

The economic institutes expect especially Germany's economic development to slow down considerably in the 2019 calendar year.

Cost, earnings and market potential was determined at Parador in 2018 and translated into action plans. Parador is continuing to focus on revising its business model also in 2019, with the objective of being less dependent on potential economic fluctuations. In order to make solid progress here, the sales channels in Germany and Europe are fundamentally set up so that Parador is as close as possible to consumers through retail. Consequently, especially e-commerce formats are becoming more and more important, as the brand can unleash its full potential over the internet. In this regard, Germany is at the

# PARADOR

forefront due to high brand recognition. We are continuing to push expansion of the two-tier sales systems on the European markets. The focus in the overseas segment is on expanding project business, mainly with parquet products. Further efforts will be stepped up in China using the local distributor's dedicated business model. This model's uniqueness includes countrywide establishment of a loyal dealer network and better penetration of project business in the premium segment. Overall, project business is being expanded across the Group by strengthening the Commercial Business Unit in the organisation.

The Company's organisational structure will be adjusted step-by-step during the course of the year so that, on the one hand, growth objectives can be professionally tackled in the coming years and, on the other hand, convergence with the Indian shareholder can be achieved so that communication and coordination processes are faster and more efficient. We are looking for another executive to assume market-side responsibilities (Sales and Product Management) as CSO.

The short financial year reported strong growth momentum, which continued at an accelerated pace in April and May.

The measures taken relating to costs, processes and markets mean that it can be assumed that revenue and earnings can be further increased during the course of the year as compared to the prior year.

# PARADOR

EBITDA of EUR 11.6 million and revenue of EUR 157.7 million are projected for the financial year from April 2019 to March 2020.

The capital expenditure budget for the 2020 financial year equals approx. EUR 6.1 million.

All agreed and adopted measures are designed to raise earnings and safeguard liquidity.

Düsseldorf, 24 June 2019

HIL International GmbH

Management



Dhirup Roy Choudhary  
Managing Director

Dr Arvind Sahay  
Managing Director



Dr. Stephan Degmair  
Managing Director



Dr. Bettina Wawretschek  
Managing Director



# Independent Auditor's Report (Translation)

To HIL International GmbH, Düsseldorf

## Opinions

We have audited the consolidated financial statements of HIL International GmbH, Düsseldorf, and its subsidiaries (the Group), which comprise the consolidated balance sheet as at 31 March 2019, and the consolidated income statement, consolidated statement of cash flows and consolidated statement of changes in equity for the short financial year from 1 January to 31 March 2019, and notes to the consolidated financial statements, including a summary of significant accounting policies. In addition, we have audited the group management report of HIL International GmbH for the short financial year from 1 January to 31 March 2019.

In our opinion, on the basis of the knowledge obtained in the audit,

- the accompanying consolidated financial statements comply, in all material respects, with the requirements of German commercial law and give a true and fair view of the assets, liabilities and financial position of the Group as at 31 March 2019 and of its financial performance for the short financial year from 1 January to 31 March 2019, in accordance with German Legally Required Accounting Principles, and
- the accompanying group management report as a whole provides an appropriate view of the Group's position. In all material respects, this group management report is consistent with the consolidated financial statements, complies with German legal requirements and appropriately presents the opportunities and risks of future development.

Pursuant to Section 322 (3) sentence 1 HGB, we declare that our audit has not led to any reservations relating to the legal compliance of the consolidated financial statements and the group management report.

## Basis for the Opinions

We conducted our audit of the consolidated financial statements and of the group management report in accordance with Section 317 HGB and the German Generally Accepted Standards of Financial Statement Audits promulgated by the Institut der Wirtschaftsprüfer [Institute of Public Auditors in Germany] (IDW). Our responsibilities under those requirements and principles are further described in the "Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and of the Group Management Report" section of our auditor's report. We are independent of the group entities in accordance with the requirements of German commercial and professional law, and we have fulfilled our other German professional

responsibilities in accordance with these requirements. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinions on the consolidated financial statements and on the group management report.

### **Responsibilities of Management for the Consolidated Financial Statements and the Group Management Report**

Management is responsible for the preparation of consolidated financial statements that comply, in all material respects, with the requirements of German commercial law and that the consolidated financial statements give a true and fair view of the assets, liabilities, financial position and financial performance of the Group in compliance with German Legally Required Accounting Principles. In addition, management is responsible for such internal control as they, in accordance with German Legally Required Accounting Principles, have determined necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern. They also have the responsibility for disclosing, as applicable, matters related to going concern. In addition, they are responsible for financial reporting based on the going concern basis of accounting, provided no actual or legal circumstances conflict therewith.

Furthermore, management is responsible for the preparation of the group management report that, as a whole, provides an appropriate view of the Group's position and is, in all material respects, consistent with the consolidated financial statements, complies with German legal requirements, and appropriately presents the opportunities and risks of future development. In addition, management is responsible for such arrangements and measures (systems) as they have considered necessary to enable the preparation of a group management report that is in accordance with the applicable German legal requirements, and to be able to provide sufficient appropriate evidence for the assertions in the group management report.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements and of the Group Management Report**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and whether the group management report as a whole provides an appropriate view of the Group's position and, in all material respects, is consistent with the consolidated financial statements and the knowledge obtained in the audit, complies with the German legal requirements and appropriately presents the opportunities and risks of future development, as well as to issue an auditor's report that includes our opinions on the consolidated financial statements and on the group management report.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Section 317 HGB and in compliance with the German Generally Accepted Standards of Financial Statement Audits promulgated by the Institut der



Wirtschaftsprüfer (IDW) will always detect a material misstatement. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and this group management report.

We exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements and of the group management report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinions. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit of the consolidated financial statements and of arrangements and measures (systems) relevant to the audit of the group management report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of these systems.
- Evaluate the appropriateness of accounting policies used by management and the reasonableness of estimates made by management and related disclosures.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in the auditor's report to the related disclosures in the consolidated financial statements and in the group management report or, if such disclosures are inadequate, to modify our respective opinions. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to be able to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements present the underlying transactions and events in a manner that the consolidated financial statements give a true and fair view of the assets, liabilities, financial position and financial performance of the Group in compliance with German Legally Required Accounting Principles.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express opinions on the consolidated financial statements and on the group management report. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our opinions.
- Evaluate the consistency of the group management report with the consolidated financial statements, its conformity with [German] law, and the view of the Group's position it provides.

- Perform audit procedures on the prospective information presented by management in the group management report. On the basis of sufficient appropriate audit evidence we evaluate, in particular, the significant assumptions used by management as a basis for the prospective information, and evaluate the proper derivation of the prospective information from these assumptions. We do not express a separate opinion on the prospective information and on the assumptions used as a basis. There is a substantial unavoidable risk that future events will differ materially from the prospective information.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Düsseldorf, 24 June 2019

KPMG AG  
Wirtschaftsprüfungsgesellschaft



Kis  
Wirtschaftsprüfer  
[German Public Auditor]



Krantz  
Wirtschaftsprüfer  
[German Public Auditor]

